Headquarters U.S. Air Force

Integrity - Service - Excellence

AFMS Council

19 Dec 03

0930-1130

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Agenda

Panel Mapping to Modernization – Maj Fitzgerald	20 Min
Major Budget Issues Process – Mr. Gooding	10 Min
FY05 & FY06 Management HQ Review – Lt Col Kennedy	20 Min
FY06-11 POM: The Way Ahead for Jan 04 – Lt Col Kennedy	20 Min
Capabilities Review and Risk Assessment – Col Hasselquist	10 Min
New Business / Open Discussion	10 Min

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Panel Mapping to Modernization

Maj Tim Fitzgerald

Medical Programming Division

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Panel and Program Mapping Review

- **Purpose:**
  - **Classification: Unclassified**
  - **Type: Information**
  - **Length of Briefing: 15 min**
  - **Briefer: Maj Fitzgerald, HQ USAF/SGMP, DSN 297-4530**

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Tasker Description

- Goal is to map all TOA to panels
- SGMP took first cut at mapping cost centers and FACS to programs and panels
- Asked MAJCOMS to sanity check initial mapping
  - SGMP provided spreadsheet to MAJCOMS with columns to suggest other panels or programs
- Requested MAJCOMS to put proper focus on mapping TOA to Modernization panel with target goal of $120M

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Modernization Panel Impact

Modernization Panel TOA before Re-mapping		**$67.7M**
Clinical Investigations	**$3.98M**	
PMI	**$.008M**	
Additions to SGR Panel		**$3.988M**
New Modernization TOA		**$71.688M**
Modernization TOA Target		**$120M**
Short		**($48.31M)**

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Next Steps

- **Identify means to achieve the Modernization funding target – $120M with shortfall of $48M**
- **Complete mapping exercise for all panels**
- **Brief AFMS Group on entire exercise**

Questions

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Major Budget Issue (MBI) Process

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Setting the Stage

- * Definition:
  - Those few, most significant issues the MAJCOMs have with adjustments made by the Panels
  - A policy or funding issue that is of great concern to the MAJCOMs
- What is an MBI:
  - Actions that fail to support Wing Readiness missions
  - Service closures that preclude execution of a MAJCOM program

*HQ USAF PPBS Reference Guide

Major Budget Issue - MAJCOM Submission Format

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MBI Title:

MAJOR ISSUE SUMMARY ($000)

MAJCOM:	FY06	FY07	FY08	FY09	FY10	FY11
MTF(S) impacted:						
Laydown Changes (Fill in #s below)						
Manpower (O/A/C)						
Amount$						
Amount Appealed (Fill in #s below)						
Manpower (O/A/C)						
Amount$						

Brief Issue Narrative:
Very brief overview of issue (No more than two lines)

Impact / MAJCOM Position:
Impact statement summarizing position (no more than 3 lines)

Brief Recommendation:
Summary of what the desire is and recommended solution (no more than 4 lines)

As Of: 12/12/2003 10:39 AM
By:

By: N/A

Org: N/A

Classified

Declassify

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Next Step

- **Identify the few MBIs that are critical to the future of your MAJCOM's mission**
- **MAJCOM input on 22 Dec submitted as balanced program**
- **Submit MBI NLT 9 Jan 04**
- **Panels and MAJCOMs will analyze D/I/Os and MBIs during January meeting in DC**
- **Group will recommend to Council final settlement where necessary**

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FY05 & FY06 MGMT HQ REVIEW

Lt Col Joe Kennedy

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FY05/FY06 Mgmt HQ Review

- **Purpose: To gain AFMS Council approval of Management HQ Account programmatic changes.**
  - **Classification: Unclassified**
  - **Type: Decision**
  - **Length of Briefing: 30 min**
  - **Briefer: Lt Col Kennedy, HQ USAF/SGMP, DSN 297-4975**

Overview

- **Background**
- **FY05 Programming to Budgeting to Executing**
- **FY05 Walk to FY06**
- **FY06 Build**

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Background…Trail of $274M

- **Reviewed FY05 $274M Management HQs Program**

  Jul 03

  - **Take inventory…gain insight into HQ controlled programs**
  - **Review programs only…no D's or I's**
  - **Align programs to appropriate AFMS Panel(s) (WIP)**
  - **Transfer program and funds to MAJCOMs if possible (WIP)**

- **Programs Divided in Two Categories**
  - **43 Account – Dollars "executed" in HQ USAF/SG or FOAs**
  - **Centrally Managed/ Decentrally Executed (CMDE)**
    - **Dollars controlled by HQ, but "executed" by MTFs**

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Background…Trail of $274M

- **Group / Council / SG Approved Jul 03**
  - **Approved concept and approach**
  - **WIP items remained**
- **APOM Adjustments in $274 Aug 03**
  - **SRM Model Recalculated**
  - **Initial Outfitting**

Programming to Budgeting to Execution

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$274M in 05 APOM

APOM Adjustments

Program Transfers

$205M for 05 Budget Year

Panel Alignment

Pres Budget → **FINPLAN** → **Execute**

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FY05 APOM HQ Adjustments

(Figures are in $000's)

Item	Initial HQ Amt	Amount Moved to MAJCOMs	HQ Balance	Transfer to MAJCOMs
Beginning Bal	N/A	N/A	274,136	
Initial Outfitting Model Change	7,498	-2,275	271,861	Multiple
SRM Model Change (Withhold Acct)	19,073	-5,428	266,433	Multiple
Ending Balance			266,433	

FY05 APOM Program Transfers

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(Figures are in $000's)

Item	Initial HQ Amt	Amount Moved to MAJCOMs	HQ Balance	Transfer to MAJCOMs
Beginning Bal	N/A	N/A	266,433	
HCO	21,700	-21,700	244,733	ALL
MAJCOM IM/IT Refresh	37,865	-28,932	215,801	ALL
TRACES & Others	1,300	-1,300	214,501	AMC
Occ Hlth Withhold	2,073	-1,723	212,778	AFMC
Dental	94	-75	212,797	AETC

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FY05 APOM Program Transfers

(Figures are in $000's)

Item	Initial HQ Amt	Amount Moved to MAJCOMs	HQ Balance	Transfer to MAJCOMs
PRK	8,026	-7,050	205,653	Multiple
Air Crew Spectacles	1,010	-1,010	204,643	AFMC
Ending Bal			204,643	

$69.493M Moved to MAJCOMs

FY05 Panel Realignment

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(Figures are in $000's)

Panel	Initial FY05 Program	Revised FY05 Program
Aerospace Operations	$18,952	$20,056
Dental Operations	$20,500	$28,500
Force Development	$0	$12,219
Medical Modernization	$19,326	$56,173
Medical Operations	$28,409	$8,453
Medical Support	$69,843	$59,099
Shared Panels	$107,075	*$6,700
Civ Pay	$6,068	In Panels
Trade Space Acct	$3,963	$13,443
Total	**$274,136**	**$204,643**

*Bolling Clinic

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FY05 Walk to FY06

$205M in 05 APOM

Apply Inflation

Program Changes

$210M for 06 Programming Year

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FY06 Program Changes

(Figures are in $000's)

Item	Initial Amt	Change	Balance	Panel
Beginning Bal	**N/A**	**N/A**	**204,643**	
Prog Adjustments/ Inflation	**10,131**	**+10,131**	**214,774**	
PKI	**300**	**+300**	**215,074**	**Med Mod**
CHCS 2	**900**	**+900**	**215,974**	**Med Mod**
Bolling Clinic	**5,997**	**-5,997**	**209,977**	**Shared**
Ending Bal			**209,977**	

FY06 Mgmt HQ Summary

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(Figures are in $000's)

Panel	Revised FY05 Program ($Ks)	Initial FY06 Program ($Ks)
Aerospace Operations	20,056	20,444
Dental Operations	28,500	26,022
Force Development	12,219	210
Medical Modernization	56,173	58,820
Medical Operations	8,453	8,664
Medical Support	59,099	38,968
Shared Panels	6,700	0
Trade Space Acct	13,443	56,849
Total	204,643	209,977

FY06 Build

$205M in 05 APOM

Apply Inflation

Program Changes

$210M for 06 Programming Year

Program Review

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Recommendation/Decision

- **Recommendation:**
  - **AFMS Council approve Management HQ Account programmatic changes:**
    - **Program Transfers to MAJCOMs**
    - **Panel TOA Realignment**
    - **Program Review of Management HQ Account**
  - **Forward to AF Surgeon General for approval**

Questions

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FY06-11POM The Way Ahead for Jan 04

Lt Col Joe Kennedy

Medical Programming Division

HQ USAF/SG

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Bills to Be Addressed in FY06-11 POM

Figures are in $000's

Source	FY06	FY07	FY08	FY09	FY10	FY11	FY06-11
FY04 Spend Plan	27,016	28,987	31,097	33,355	35,772	38,359	194,586
FY05-09 APOM	0	0	0	0	0	0	0
PBD 041	TBE	TBE	TBE	TBE	TBE	TBE	-
Modernization	48,276	50,900	52,966	55,558	58,283	61,123	327,106
MAJ COMs (22 Dec)	?	?	?	?	?	?	?
Delta	**75,292**	**79,887**	**84,063**	**88,913**	**94,055**	**99,482**	**521,692**

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Bills to Be Addressed From FY04 Spend Plan

Figures are in **SGY**

FY04 "BILLS" above FY04 PB		1x	Tail Assessment
AFMS Service Contracts	114,800	N	Y - Funded
WHMC FY03 GME Contracts	15,000	N	Y - Funded
Central Dental Contract	14,000	N	Partial
New IM/IT Contracts	5,000	N	N - Funded
Buckley Dental Contract	1,700	N	Y - Funded
PCO, Gapfill, ATC, SCO*, etc.	?	N	Y - Funded
Modernization (SGR)	11,700	N	Y - Funded
Pharmacy (FY03 obs +10.1%)	7,692	N	Y - Funded
Buckley Pharmacy	5,700	N	N - Funded*
Loan Repayment Program	4,479	N	Y - Funded
CMOP	2,000	N	Y - Funded
Brandon Clinic	1,900	N	Y - Funded
DoDMERB	856	N	Partial

*Space Command Issue

	FY06	FY07	FY08	FY09	FY10	FY11	FY06-11
Central Dental	6,520	7,078	7,675	8,316	9,002	9,737	48,327
IM/IT Contracts	5,200	5,408	5,624	5,849	6,083	6,327	34,491
DoDMERB	1,865	2,130	2,420	2,737	3,082	3,459	15,693
MMSO (DC Wedge)	13,431	14,371	15,377	16,453	17,605	18,837	96,073
Total	27,016	28,987	31,097	33,355	35,772	38,359	194,586

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Results of FY05-09 APOM

- All MAJCOMs Balanced … ~$35M of bills (D's + I's = O's)
  - Equipment ($13.4M)
  - Private Sector Care Recapture estimates ($3.9M)
  - IM/IT refresh rate & SRM ($14.2M)

  87%
- Pulled Muscles…Need Repair
  - AETC Healthcare Contracts ($10.8M)
  - Aeromedical Evacuation ($3.1M)
  - Buckley Satellite Pharmacy ($5.6M)
- A boundary condition: TMA FY05 APOM Guidance dictates that 93% of SRM funds be used on sustainment
  - SRM dollars could be reduced to $134M
  - 7% equates to $10.1M out of $144M
  - SRM offsets currently at $11.6M (8%)

Takes and Redirects to Be Addressed from PBD 041

- **PBD Takes – Reduction from program specified in PBD**

Figures are in $000's

	FY06	FY07	FY08	FY09	FY10	FY11	FY06-11
MTF Efficiencies	31,333	81,333	169,000	270,000	?	?	551,666

- **PBD Redirect – PBD directs and/or consequence of PBD**

Figures are in $000's

	FY06	FY07	FY08	FY09	FY10	FY11	FY06-11
Optimization	35,000	36,300	37,643	39,035	40,478	41,975	230,432
AMP	11,700	12,000	12,312	12,633	12,962	13,300	74,908
Res Sharing	98,512	108,360	119,200	131,115	144,221	158,637	760,045
Local Support	39,853	42,417	44,946	47,463	50,121	52,928	277,728

The Take

- **PBD Takes – Reduction from program specified in PBD**

Figures are in $000's

	FY06	FY07	FY08	FY09	FY10	FY11	FY06-11
MTF Efficiencies	31,333	81,333	169,000	270,000	?	?	551,666

- **Strategy – Put the *Risk* against Revised Financing**

Figures are in $000's

	FY06	FY07	FY08	FY09	FY10	FY11	FY06-11
Rev Financing	736,242	809,866	890,853	979,938	1,077,932	1,185,725	5,680,557
MTF Efficiencies	-31,333	-81,333	-169,000	-270,000	0	0	-551,666
New Rev Fin	704,909	728,533	721,853	709,938	1,077,932	1,185,725	5,128,891
% Change	-4.3%	-10.0%	-19.0%	-27.6%	0.0%	0.0%	-9.7%

Redirects to Be Addressed from PBD 041

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- **PBD Redirect – PBD directs and/or consequence of PBD**

Figures are in $000's

	FY06	FY07	FY08	FY09	FY10	FY11	FY06-11
Optimization	35,000	36,300	37,643	39,035	40,478	41,975	230,432
AMP	11,700	12,000	12,312	12,633	12,962	13,300	74,908
Res Sharing	-98,512	-108,360	-119,200	-131,115	-144,221	-158,637	-760,045
Local Support	-39,853	-42,417	-44,946	-47,463	-50,121	-52,928	-277,728
Total	-91,665	-102,477	-114,191	-126,910	-140,901	-156,289	-732,433

- **Strategy – Take balance of "Redirect" to Health Affairs**

Impact on Optimization

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- **Pre-PBD Story of Optimization**

Figures are in $000's

	FY06	FY07	FY08	FY09	FY10	FY11	FY06-11
Opt - HCO	23,000	24,600	26,300	28,100	0	0	102,000
Opt - HPLRP ($12M in 05)	0	0	0	0	0	0	0
Opt - Unspoken	12,000	11,700	11,343	10,935	0	0	45,978
Long View (Inc to TOA)	31,100	32,655	34,288	36,002	0	0	134,045
Total	66,100	68,955	71,931	75,037	0	0	282,023

Total	66,100	68,955	71,931	75,037	0	0	282,023
Opt - HCO	-23,000	-24,600	-26,300	-28,100	0	0	-102,000
Tradespace	43,100	44,355	45,631	46,937	0	0	180,023

- **PBD Impact on Optimization**

	FY06	FY07	FY08	FY09	FY10	FY11	FY06-11
Tradespace	43,100	44,355	45,631	46,937	0	0	180,023
PBD Hits Optimization	-35,000	-36,300	-37,643	-39,035	0	0	-147,978
Tradespace after PBD	8,100	8,055	7,988	7,902	0	0	32,045

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Bills to Be Addressed from Modernization

Figures are in $000's

	FY06	FY07	FY08	FY09	FY10	FY11	FY06-11
Mod Target	120,000	124,800	129,792	134,984	140,383	145,998	795,957
Minus the Following							
IMIT (Non-refresh)	35,520	36,941	38,418	39,955	41,553	43,216	235,603
PRK	1,044	1,086	1,129	1,174	1,221	1,270	6,925
CHCS II	1,200	1,248	1,298	1,350	1,404	1,460	7,960
SGR Operating Budget	9,156	9,522	9,903	10,299	10,711	11,140	60,732
AMP	11,700	11,698	12,312	12,633	12,962	13,300	74,606
MAJCOM "Self ID"*	13,104	13,405	13,765	14,014	14,248	14,490	83,026
Total	71,724	73,900	76,826	79,426	82,100	84,876	468,851
Mod Delta	-48,276	-50,900	-52,966	-55,558	-58,283	-61,123	-327,106

*AFMC Credit for 311th HSW IPT Modernization Efforts = $9,048K in FY06

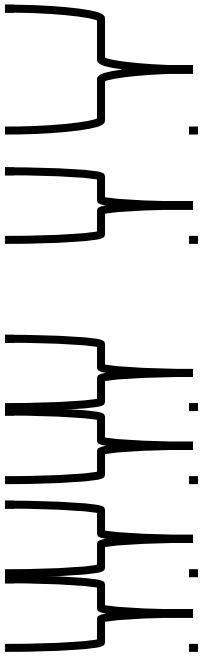
Mitigation Strategy to Address These Bills

Figures are in $000's

	FY06	FY07	FY08	FY09	FY10	FY11	FY06-11
Group Tradespace	56,849	58,980	61,188	63,479	65,859	68,330	374,685

NOTE: Includes Opt Funds; Must Be Applied Against RS/LSC

- **FY04 Spend Plan**
- **FY05 APOM**
- **Modernization**
- **PBD 041 - Takes**
  - **MTF Efficiencies**
  - **Optimization**
- **PBD - Redirects**
- **MAJCOM**



Use the Trade Space IDed

MAJCOMS Targets

Book against Revised Financing

Reduce Resource Sharing Bill

Bill to HA

Accept Ds & Is only with O's

AFMS 06-11 POM Build: Current Timeline

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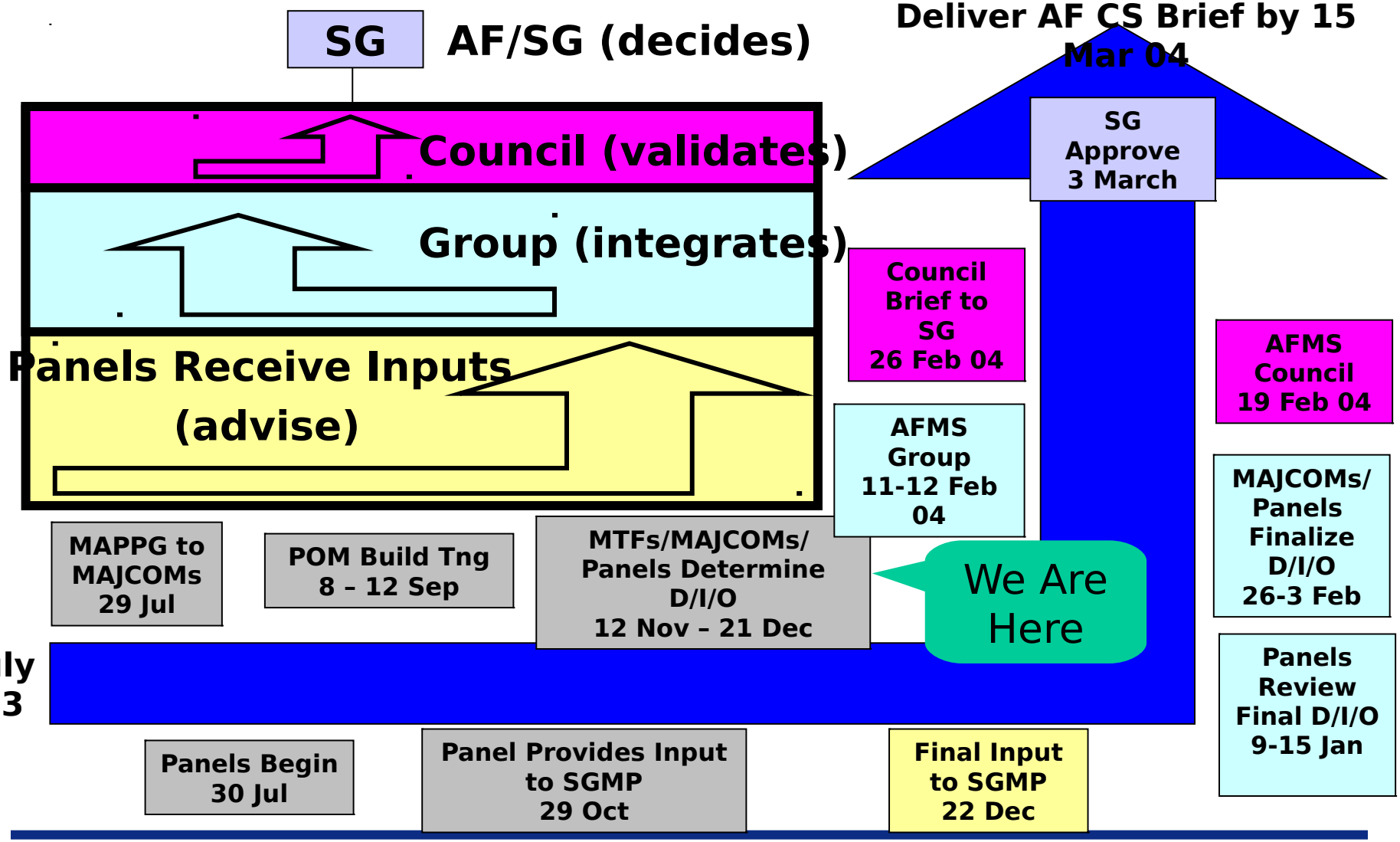
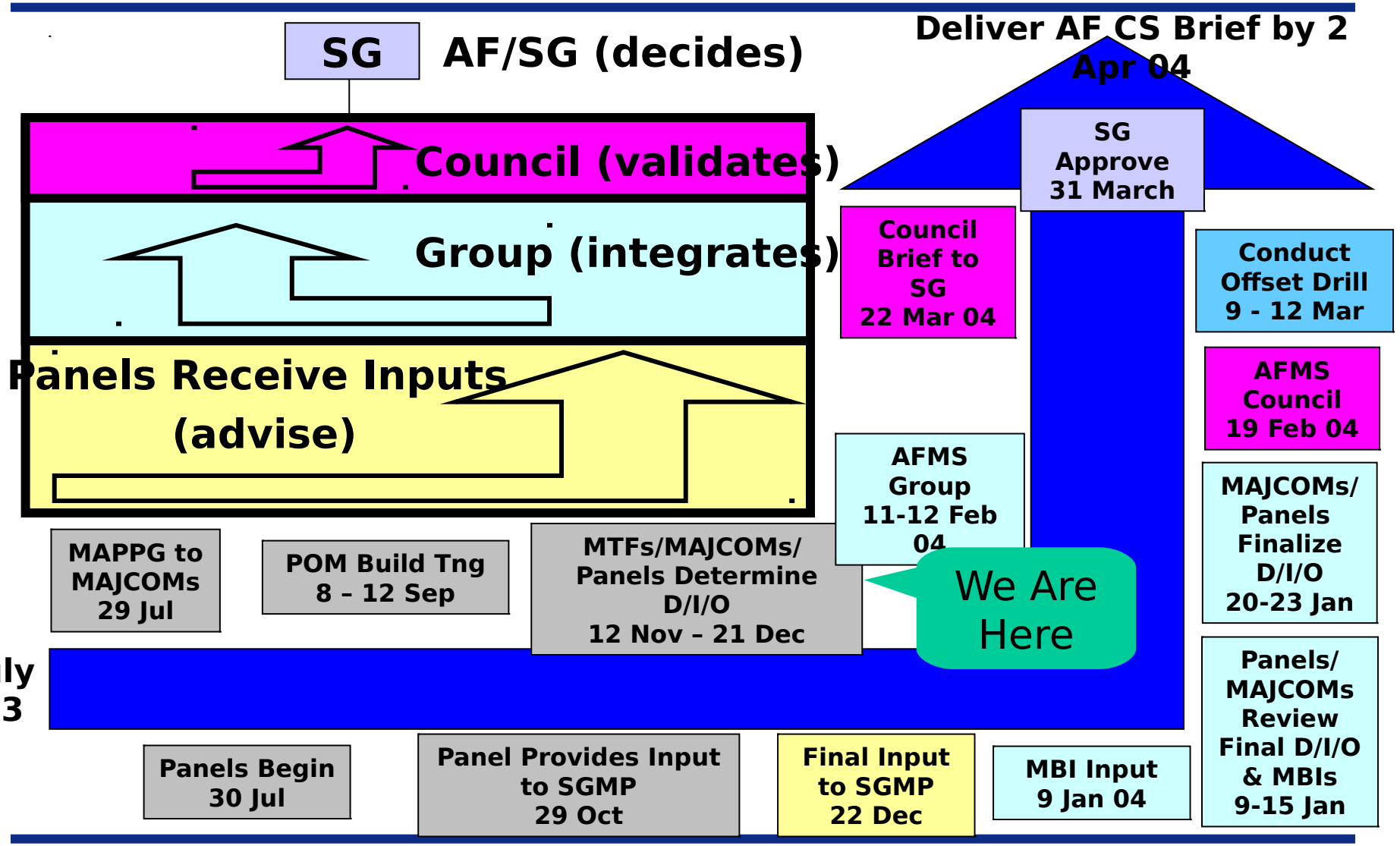

SG
AF/SG (decides)
Deliver AF CS Brief by 15 Mar 04
Council (validates)
Group (integrates)
Panels Receive Inputs (advise)
SG Approve 3 March
Council Brief to SG 26 Feb 04
AFMS Council 19 Feb 04
AFMS Group 11-12 Feb 04
MAJCOMs/ Panels Finalize D/I/O 26-3 Feb
MAPPG to MAJCOMs 29 Jul
POM Build Tng 8 – 12 Sep
MTFs/MAJCOMs/ Panels Determine D/I/O 12 Nov – 21 Dec
We Are Here
July 03
Panels Review Final D/I/O 9-15 Jan
Panels Begin 30 Jul
Panel Provides Input to SGMP 29 Oct
Final Input to SGMP 22 Dec

AFMS 06-11 POM Build: Adjusted Timeline


SG
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Deliver AF CS Brief by 2 Apr 04
Council (validates)
Group (integrates)
Panels Receive Inputs (advise)
SG Approve 31 March
Council Brief to SG 22 Mar 04
Conduct Offset Drill 9 - 12 Mar
AFMS Council 19 Feb 04
AFMS Group 11-12 Feb 04
MAJCOMs/ Panels Finalize D/I/O 20-23 Jan
MAPPG to MAJCOMs 29 Jul
POM Build Tng 8 – 12 Sep
MTFs/MAJCOMs/ Panels Determine D/I/O 12 Nov – 21 Dec
We Are Here
July 03
Panels/ MAJCOMs Review Final D/I/O & MBIs 9-15 Jan
Panels Begin 30 Jul
Panel Provides Input to SGMP 29 Oct
Final Input to SGMP 22 Dec
MBI Input 9 Jan 04

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The Way Ahead…

- **Brief and Discuss with Group** **17 Dec 03**
- **Brief and Discuss with Council** **19 Dec 03**

Questions?

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AFMS Transformation, Capabilities Review & Risk Assessment

Col Arne Hasselquist
HQ USAF/SGOP
19 Dec 2003

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Capabilities Review and Risk Assessment (CRRA)

- **Purpose: To obtain AFMS Council approval of the CRRA concept and formation of Functional Area Working Groups (FAWGs)**
- **Classification: Unclassified**
- **Type: Decisional**
  - **Length of Briefing: 10 minutes**
  - **Briefer: Col Arne Hasselquist**

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Overview

- Capabilities Review and Risk Assessment
- Functional Area Working Groups
- Responsibilities
- Way Ahead

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Capabilities Review and Risk Assessment (CRRA)

- An evolutionary process to…
  - Identify future AFMS requisite capabilities
  - Examine existing medical doctrine, organization, training, materiel, leadership, personnel and facilities (DOTMLPF) capability gaps
  - Quantify the gaps and assess the risk
  - Determine the best approach (materiel and non materiel), or a combination of approaches to address the gaps
- Performed by Functional Area Working Groups

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Functional Area Working Groups (FAWGs)

- **Permanently standing working groups established by AF/SG to plan and program for the future, as well as, work the day–to-day issues involving programs within their functional area**
- **Composed of stakeholders and subject matter experts from Air Staff, AFMSA and MAJCOMs who understand both operations and the requirement process (6-10 people)**
- **Entry point into AFMS CS – brief panels before submitting MAJCOM, AF or DHP POMs**
- **Plan on face-to-face meetings twice a year, otherwise tele/video conferences as needed**

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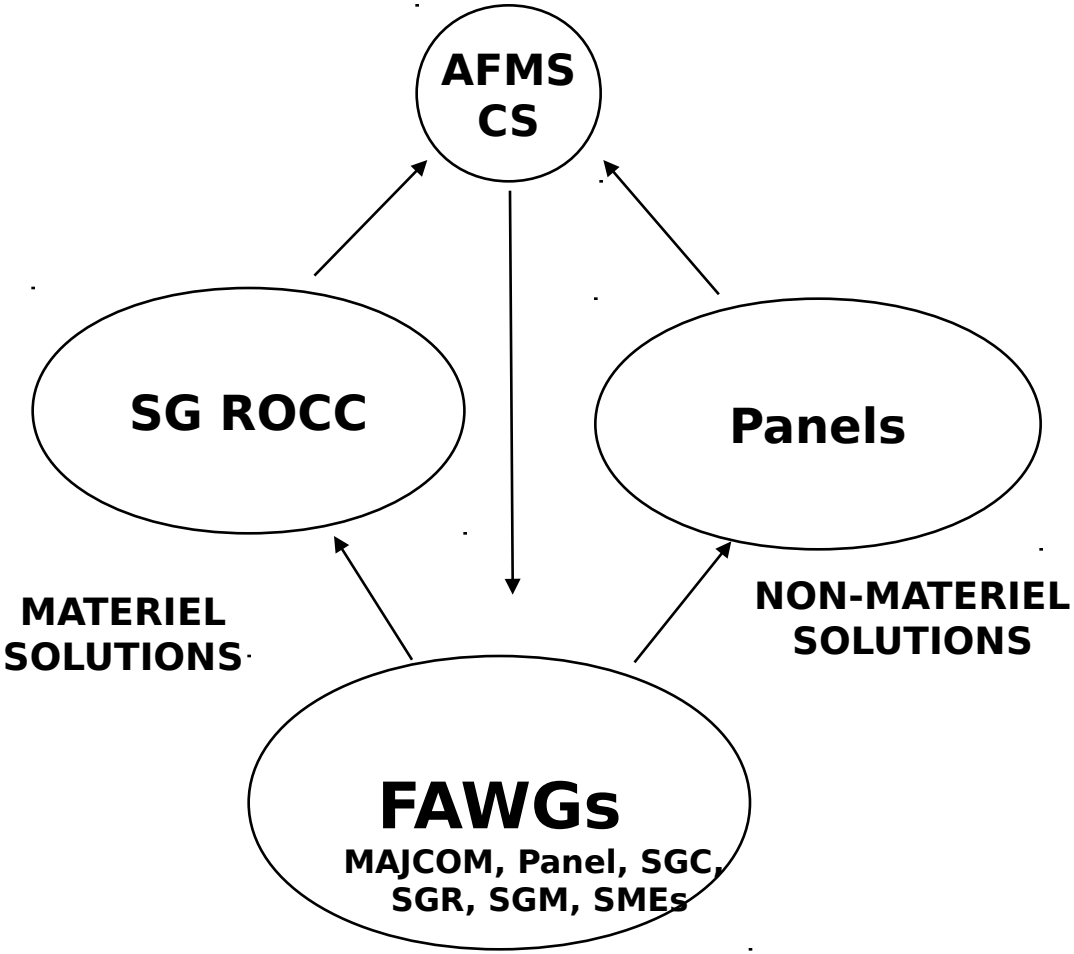
FAWG Process



All requirements are vetted through the AFMS Corporate Structure whether seeking DHP or Line funding

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Proposed FAWGs and Chairs

- **Ground Medical Support – ACC/SG**
- **Aeromedical Support– AMC/SG**
- **Special Operations Medicine – AFSOC/SG**
- **Human Performance Enhancement – AFMC/SG**
- **Medical CBRNE Programs – AFMSA/SGPF**
- **Information Management & Technology – AFMSA/ SGRS**
- **Casualty Prevention – AFMSA/SGO**
- **Clinical Medicine - AFMSA/SGO**

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AFMS Responsibilities

- **AF/SG will designate AFMS functional areas and establish FAWGs**
- **SGO will develop CONOPS; identify required capabilities; and conduct Risk Assessments in coordination with SGR, SGM, SGC, SGD, AFMSA and MAJCOMs**
- **MAJCOMs will support the FAWGs and provide SMEs as required**
- **SGR will identify materiel solutions to fill capabilities; and assist FAWGs in the development of requirement documents**

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AFMS Responsibilities (cont.)

- **SGC will identify and develop Training, Leadership and Personnel capabilities throughout the CRRA process**
- **SGM will program for all medical capabilities during DHP and LAF POM submissions; and develop AFMS Investment Strategy**
- **SG ROCC will validate AFMS materiel requirements prior to POM submission**
- **PEMs will develop RAPIDS slides, advocate for validated requirements and submit for programming**

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Way Ahead

- **AFMS Council - Approve CRRA and FAWG proposal**
- **AF/SG – Establish FAWGs**
- **SGO - Implement CRRA process**
  - **Brief appropriate AF/SG, AFMSA and MAJCOM offices**
- **SG Directors/AFMSA/MAJCOMs – Designate FAWG chairs and support (as appropriate)**
- **FAWGs - develop Functional Area Plan and requirement documents**

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Capabilities Review and Risk Assessment (CRRA)

- **Decision:**
  - **AFMS Council approve CRAA process and formation of Functional Area Working Groups**

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